Substantive Report of the Management Board 2020



The Auschwitz-Birkenau Foundation was established in January 2009 by Prof. Władysław Bartoszewski, who also set its main objective, namely, to finance conservatory work at the Memorial Site – KL Auschwitz I and KL Auschwitz II-Birkenau.

2020 was a watershed year during which both scientific and educational goals of the Foundation's activity related to the mission of the Auschwitz-Birkenau State Museum in Oświęcim were initiated. We therefore present the Substantive Report of the Auschwitz-Birkenau Foundation Management Board, which covers the activity of our organisation carried out in 2020. According to Article 17 section 5 of the Auschwitz-Birkenau Foundation Statues of 31 May 2011, the report for previous calendar year is submitted to the Foundation Council being the decision-making, supervisory and evaluation body of the organisation.

Management Board of the Auschwitz-Birkenau Foundation

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GENERAL INFORMATION

1.1 BACKGROUND INFORMATION

The principles, forms and the extent of the Foundation's statutory activity are detailed in the uniform text of the Auschwitz-Birkenau Foundation Statutes, adopted by the Council of the Foundation by Resolution No. 3/2011 of May 31, 2011. The document has been published at the Foundation's official website www.fundacja.auschwitz.org. The Foundation uses the logotype of the Auschwitz-Birkenau State Museum in Oświęcim, adapted to its needs (see the Report's front page), and operates in the "fundacja.auschwitz.org" subdomain, financed and maintained by the Museum, accessible from the "auschwitz.org" domain.

The Foundation has the status of a Public Benefit Organisation, which means that individuals paying income tax in Poland may decide to donate 1% of their tax to the Foundation.

Table 1: Background information

NAME:	AUSCHWITZ-BIRKENAU FOUNDATION
KRS NO:	328383
REGON NO:	141817074
REGISTERED OFFICE:	00-534 WARSAW, 56/9 MOKOTOWSKA STREET
www:	www.fundacja.auschwitz.org

1.2 FOUNDATION'S BODIES

According to the Statutes, the Foundation's bodies are the following: Foundation's Council, Management Board, Financial Committee, and International Committee. The Council is responsible for decision-making, supervising and assessing the Foundation's activity. The Financial Committee supervises and advises the Foundation with regards to the Perpetual Capital strategy investment as well as asset management. The International Committee comprising representatives of 35 donor countries – pursuant to resolution no. 15/2020 of the Council – is primarily a consultative body run and represented externally by the Foundation's Management Board.

Below is the schedule of work for 2020 of the Foundation's Council, Management Board, Financial Committee, and International Committee (Table 2). Last year the Foundation's bodies usually met on-line, therefore some of the Council and Management Board's resolutions were adopted by circulation.

The list of members of all the Foundation's bodies can be found in Annexes A & B to this Report.

Table 2: Schedule of work of the Foundation's Bodies in 2020

SCHEDULE OF WORK OF THE FOUNDATION'S BODIES - 2020				
COUNCIL	MANAGEMENT BOARD	FINANCIAL COMMITTEE	INTERNATIONAL COMMITTEE	
24 January				
11 February	27 February			
	31 March	6 March		
9 April	20 April			
	13 May	6 May		
25 June	25 June			
		2 July		
	27 August			
16 September (14th Meeting)		22 September		
13 October	15 October		22 October (10th Meeting)	
	1 December	15 December		

The list of the resolutions adopted by the Foundation's bodies can be found in Annex C to this Report.

1.3 FOUNDATION'S FINANCES

Detailed information on the assets, financial situation, financial result and profitability of the Foundation are included in the Financial Statement for 2020. This document is drawn up in Polish zloty (PLN) and in accordance with the requirements of the Accounting Act, and then published on the Foundation's website. The financial result of the Foundation amounted to PLN 181,15 million (net profit). According to the principles of the Foundation's operation, 99% of this amount increased the Foundation's assets, i.e. the Perpetual Capital. Therefore, in addition to the above-mentioned Report, we present the financial situation of the Foundation in terms of management accounting, adjusted to the specificity of operating with the same capital. In this approach, the Foundation's income that could be allocated to finance its core statutory activities amounted to PLN 15,21 million, and the costs of statutory activities amounted to PLN 14,01 million. This means that the cash surplus to be spent in the coming years amounted to PLN 1,2 million. In accordance with the Foundation's Statutes, members of the Foundation's Council and members of other Foundation's bodies are not paid any remuneration. However, in the financial year 2020 remuneration was paid to members of the Foundation's Management Board in the amount of PLN 299,9 thousand.

Table 3: The main items on the 2020 profit and loss account in PLN

THE MAIN ITEMS ON THE PROFIT AND LOSS ACCOUNT IN 2020		
FOUNDATION'S INCOME (constituting the Foundation's assets, not for sp	pending)	
Donations to the Perpetual Capital	153,398,186.66	
Retaining cash value of the Perpetual Capital	2,029,694.02	
Unrealised exchange differences	19,122,324.30	
Realised exchange differences	4,585,756.51	
TOTAL	179,135,961.49	
FOUNDATION'S INCOME (for spending on statutory activities)		
Donations for educational projects	972,520.00	
Profit from the Perpetual Capital	14,239,736.34	
Other operational income	371.91	
TOTAL	15,212,628.25	
FOUNDATION'S EXPENSES (as part of statutory activities)		
Financing of preservation works at the Memorial Site	11,681,548.17	
Financing of educational projects	853,620.00	
Administrative costs of the Foundation (net)	1,475,474.85	
TOTAL	14,010,643.02	
	_	
CASH SURPLUS TO BE SPENT IN NEXT YEARS	1,201,985.23	

Chart 1: Income from the Perpetual Capital and Foundation's expenses in 2009-2020

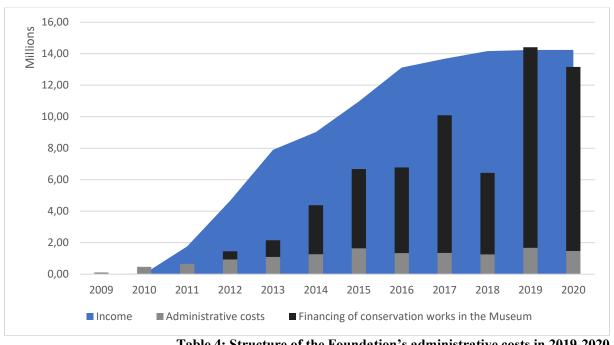


Table 4: Structure of the Foundation's administrative costs in 2019-2020

ITEM	2020	2019
Salaries of the Foundation's employees (all forms of cooperation plus necessary insurance contributions, taxes, insurance)	960,454.08	1,086,828.64
Employees' training	42,393.93	0.00
Office costs (rental, equipment, running costs, insurance)	102,635.33	109,807.02
Meeting of the Foundation's bodies	109,022.01	63,905.93
Costs of acquiring donors (business travel, commemorating donors)	198,302.65	218,057.10
Bank services	16,825.70	6,979.20
Publication of informative material	45,841.15	79,195.20
TOTAL	1,475,474.85	1, 564,773.09

2. FOUNDATION'S ACTIVITY

2.1 INTRODUCTION

In 2020 the Foundation's activities were focused on ensuring the security of financing and continuation of the conservation programme of the Auschwitz-Birkenau State Museum. As a result, the Master Plan for Preservation was implemented without major disruptions, despite months of restrictions caused by the COVID-19 pandemic.

Last year was also a time of intensive work on designing future educational activities based on advanced technologies. The pandemic led to the closure of the Auschwitz-Birkenau Memorial Site for more than five months, the longest since its inception in 1947. Numerous international appeals emphasised the special nature of the Memorial Site and the need to ensure its accessibility to visitors from all over the world.

For the above reasons, by the Resolution of 31 March 2020, the Foundation's Management Board decided to start educational activities related to the mission of the Auschwitz-Birkenau State Museum. The Foundation has made efforts to make the work of guides-educators independent of external conditions. At the same time, a decision was made that a virtual reconstruction of Auschwitz II-Birkenau will be prepared. The intention of the Foundation and the International Centre for Education about Auschwitz and the Holocaust – which operates within the Museum and provides expert support – is to develop virtual historical paths. They can be an excellent tool to help people prepare for future visits to the Memorial Site.

The above, new activities are financed from funds separate from the Foundation's Perpetual Capital. In this context, Taiwan's decision to join the group of the Foundation donors and allocate PLN 1,5 million for the implementation of educational projects devoted to the history of KL Auschwitz using innovative technologies was very important.

2.2 PRESERVATION OF THE MEMORIAL SITE

Each year, the Foundation provides funds in instalments according to the current needs of the Auschwitz-Birkenau State Museum, which it disposes of until the projects are completed. The funds remaining in the Foundation's accounts and allocated for the implementation of conservation works remain at the disposal of the Museum. From the beginning of conservation works until the end of 2020 the Foundation donated PLN 53,32 million to the Auschwitz-Birkenau State Museum in Oświęcim.

In 2020 the overall situation of the Museum, including the course of projects financed by the Foundation, was affected by the COVID-19 pandemic. Starting from 16 March last year, all construction and conservation works were temporarily suspended or limited due to the announcement of the state of the epidemic and thus suspension of museums' activity until further notice. Only works in the museum's Conservation Workshop were carried out (under remote supervision). After the ban was lifted, work was resumed immediately, even if under the sanitary regime and in the shift system.

This had a significant impact on changing the organization of work and schedules of individual projects, extending certain deadlines, including delays in announcing tenders, as well as increasing costs. It should also be noted that in April 2020 the Foundation Management Board decided to temporarily finance full-time jobs related to the operation and management of the Master Plan for Preservation projects.

Still, in 2020 priority tasks included in the Master Plan for Preservation were successfully continued in relation to all forms of concentration camp remains. Four projects were completed, namely: renovation of brick residential barracks B-123 and B-124, as well as renovation of two wooden watchtowers B-10 and B-13, damaged by a storm. Stage II of the regulation of ground water project and Stage V of the preservation and conservation of the BI - KL Auschwitz II-Birkenau section were also completed. The total cost of all works and activities carried out in the last year is shown in the table below.

Table 5: Costs of 2020 conservation works in PLN

COSTS OF CONSERVATION WORKS IN PLN – 2020		
ALLOCATED AMOUNT (FAB)*	14,230,000.00	
REQUESTED AMOUNT (PMAB)	11,775,871.16	
SPENT AMOUNT (PMAB)	11,682,406.48	
RETURNED AMOUNT	207,849.39	

^{*} Management Board resolution No. 1/2020 on allocation of profit from the Perpetual Capital for the preservation of the Memorial Site and Management Board resolution No. 5/2020 on activities under the Master Plan for Preservation (MPP) in the Auschwitz-Birkenau State Museum in connection with the COVID -19 pandemic.

The following is a list of fifteen projects carried out in 2020 under the Master Plan for Preservation, both started in previous years and continued, and started in 2020 (Table 6). In the further part of the chapter a summary description of the works carried out is presented. All works were carried out under the investor's, author's, conservation and archaeological supervision. The condition of the facilities, as well as the progress and results of the works have been fully documented. Financial and substantive data are provided to the Foundation in the form of an Annual Report by February 15 of the following calendar year.

Table 6: List of conservation projects implemented in 2020

PROJECTS IMPLEMENTED IN 2020			
PROJECT NO.	PROJECT SCOPE	IMPLEMENTATION PERIOD	
10	Brick barracks - Brzezinka_ B 123 and B 124	02. 2015 – 02. 2020	
19	Wooden barracks - Brzezinka_ Stage III (B 167)	01. 2017 – 06. 2021	
20	Brzezinka - section BI_ Stage V	01. 2018 – 02. 2020	
22	Regulation of ground water relations - Brzezinka_ Stage II	03. 2018 – 11. 2020	
24	Brick barracks - Brzezinka_ B 91 and B 141	08. 2018 – 06. 2023	
26	Wooden barracks - Brzezinka_ B 10 and B 13	08. 2019 – 12. 2020	
27	Brick barracks - Brzezinka_ B 138 and B 139	08. 2019 – 12. 2023	
28	Museum and archive objects of the ABSM_ Stage V	01. 2020 – 12. 2021	
29	Maintenance - Brzezinka, section BI_ Stage VI	12. 2019 – 12. 2021	
30	Crematoria Stage III (Crematorium III)	01. 2020 – 12. 2021	
31	Technical facilities of the MPP Potato warehouse I	05. 2020 – 09. 2023	
32	Archaeological objects Stage III	05. 2020 – 12. 2021	
33	Greenery Stage I	06. 2020 – 12. 2021	
34	So-called "Canada alloy" Stage I	06. 2020 – 06. 2021	
35	Regulation of ground water relations – Brzezinka_ Stage III	07. 2020 – 06. 2022	

Renovation and conservation work completed in 2020

Renovation of brick residential barracks B-123 and B-124

The project, completed in June 2020, included comprehensive construction and conservation works together with archaeological research. The works were carried out by specialists from the Master Plan for Preservation, with the participation of experts and external contractors; renovation of barrack B-123 was completed in 2019. The total cost was PLN 13,37 million.

As a result, progressive degradation of the structure and original elements was stopped. Drainage and insulation were performed along with implementation of some new installations. This makes it possible to safely open both barracks to visitors. Objects left behind by prisoners and found during renovation works have been recorded and secured.

Renovation of wooden watchtowers B-10 and B-13

Within fifteen months, the structure of both towers was strengthened, their original elements were preserved, and new insulation and installations were introduced. The works were carried out by an external contractor

selected in the tender, under the supervision of the employees of the Master Plan for Preservation. The total cost of the works was PLN 850,35 thousand.

Stages completed in 2020

Stage V of the preservation and conservation of the BI section KL Auschwitz II-Birkenau

These are multi-stage activities. Intervention works are performed for security and order reasons, whereas the scope of preparatory works includes, among others, all activities related to multi-discipline design and executive documentation, as well as work schedules prepared for the planned construction and conservation works. After selecting the contractors, the planned construction and conservation works are carried out under separate projects, i.e. stages.

The cost of stage V was PLN 4,94 million. Stage VI is currently underway. During subsequent stages, specialized equipment is purchased and maintained.

Stage II of Regulation of ground water relations

Subsequent stages of the renovation and maintenance of ditches and culverts enable efficient drainage of water from the entire area of KL Auschwitz II-Birkenau to the Pławianka stream, and then to the Vistula River. Construction works don't cover this complex task entirely, as it is based on constant monitoring of water levels, research and expertise.

The cost of stage II was PLN 3,24 million. By November 2020, six ditches and 27 culverts were renovated, and a rainwater drainage system was installed. The current III stage is focused on completion of the works in the BI section. In the following years, they will be continued in the section BII KL Auschwitz II-Birkenau.



Pic. 1: Conservation o layers of paint on the wall of the residential barrack B-124. Photo by A.B.

Ongoing projects related to museum and archive items and archaeological objects.

The next stages are aimed at stopping the progressive degradation of facilities and enabling them to be safely made available for scientific and exhibition purposes.

Stage III of conservation of archaeological objects

Nearly 1/3 of the 12,000 objects from excavations conducted at Crematorium III in the late 1960s are to be secured and recorded. In 2020, 1,400 objects were secured and recorded.

Stage V of the conservation of museum and archive items

In 2020, 1,421 museum objects were preserved, including: camp letters, suitcases, baskets, shoes, orthopaedic items, helmets, and Cyclone B cans. At the same time, the letters were digitized together with 525 pieces of plans from Zentralbauleitung. Additionally, 278 archaeological objects were preserved.

Stage I of conservation of metal objects from the "Canada" section

The project includes material and technical verification. Over 2,5 tons of significantly damaged objects from the so-called "Canada alloy" have been intended for securing and recording.



Pic 2: Trolley with the so-called "Canada alloy" with objects already described and wrapped in anticorrosive foil visible in the background. Photo by S. T

• Renovation of the B-91 kitchen and the B-141 latrine

The contractor for the external renovation of both brick buildings was selected only in December 2020 after the third tender procedure.

Renovation of brick residential barracks B-138 and B-137

Since August 2019 the Master Plan for Preservation team has been involved in the renovation of another two brick residential barracks. The renovation, using the experience gained while dealing with barracks B-123 and B-124, includes comprehensive construction and conservation works, as well as archaeological research, starting from ground works at the foundation of the buildings: strengthening the foundations, drainage and insulation, as well as securing the structure and original elements, intended for strengthening and conservation. The scope of works corresponds to the adopted conservation assumptions. However, detailed solutions are developed individually for each object, individual elements and arising issues. As a norm, all objects found during the works are secured (archaeological supervision).



Pic. 3: Assembly of halls over the kitchen and latrine was performed in the spring of 2021. Photo by K. B (ABSM)



Pic. 4: Strengthening of the barrack B-138 structure, continued in the first half of 202. Photo by K. B. (ABSM)

 Renovation of the wooden residential barrack B-167 and design documentation for the sanitary barrack B-170

The works are carried out by an external contractor selected in a tender. The main problem that has had to be dealt with in the past two years was the significant salinity of individual elements of the temporarily dismantled barrack. Compresses were made and effective baths in distilled water performed to obtain safe salt concentrations and then dry the wooden parts of the barrack. In the case of a sanitary building, defibration of wood remains an issue.

• Stage III - conservation and securing of the ruins of gas chambers and crematoria

Stage III focuses on the conservation of reinforced concrete and metal elements and fragments of the brick wall that make up the ruins of Crematorium III. At the same time, projects and schedules currently prepared concern works at the furnace hall and the preserved underground part of the facility. Securing the abutments of the gas chamber and drainage of underground rooms are also analysed. An online monitoring system has been launched in order to develop an expert opinion on the causes and methods of counteracting deformation of the walls of the undressing room.

New projects and tasks started in 2020

• Preservation and conservation of green areas in KL Auschwitz I and KL Auschwitz II-Birkenau. Since May 2020 activities related to greenery have been carried out in parallel with the works aimed at preserving the former camp facilities. The aim of the new project is to create a complete database of tree stands and to enable coordination of activities aimed at the protection of the historic landscape. In 2020, specialised software and equipment necessary for the project implementation were purchased. Data analysis was also performed, and inventory work has begun.

Adaptation of "Potato warehouse I"

The project started in June 2020. Adaptation of the building is a strategic investment supporting the implementation of the assumptions of the MPP. In the immediate vicinity of Auschwitz II-Birkenau, space will be created for the conservation and storage of some of the barracks' elements before their reassembly, a warehouse for materials and equipment, as well as office and social facilities for employees carrying out and supervising the works. The contractor for the multi-discipline adaptation project and the author's supervision was selected only in the third tender, in March 2021.



Pic. 5: Compresses on the elements of the wooden barrack B-167. Photo by A.B

2.3 EDUCATION

The consequences of the COVID-19 pandemic, in particular the closure of the Museum for almost six months, have stimulated the process of diversification of the support provided by the Foundation. Making educational activities as independent from external circumstances as possible, increasing the audience of the Museum's mission, and consequently, strengthening its impact globally have all become top priorities. At the heart of the Foundation's efforts is the expansion of the pedagogical offer consisting in providing two-and three-dimensional access to KL Auschwitz-Birkenau, including via a virtual reconstruction of the camp's historical area.

Thanks to the aforementioned donation of Taiwan, it became possible to launch cooperation with Real Invented Studio, implementing the project of virtual reconstruction of Auschwitz II-Birkenau. Furthermore, collaboration with two Israeli companies specializing in providing innovative mobile solutions, AppsFlyer and Diskin, aims to build a web platform and mobile application. This will allow us to organize a tour of the Memorial Site via the Internet. Thus, guides-educators whose activity have been severely limited, will gain significant support. Based on these activities, we can also make traditional museum visit more attractive by adding mobile access to archival materials, witness accounts and documents from the Auschwitz-Birkenau State Museum collection.

Work continues on the ideas of how to use the funds donated to the Foundation by the Berlin State Opera on the occasion of the 75th anniversary of the liberation of KL Auschwitz. The donor's intention is to finance an educational project at the Memorial Site with the participation of young people from European countries. However, due to pandemic-related restrictions, project implementation has been postponed.



Pic. 6: During the visits to KL Auschwitz II-Birkenau, scans of all preserved post-camp objects were made, enabling the creation of three-dimensional models in the prepared historical VR reconstruction.

Photo by Real Invented Studio



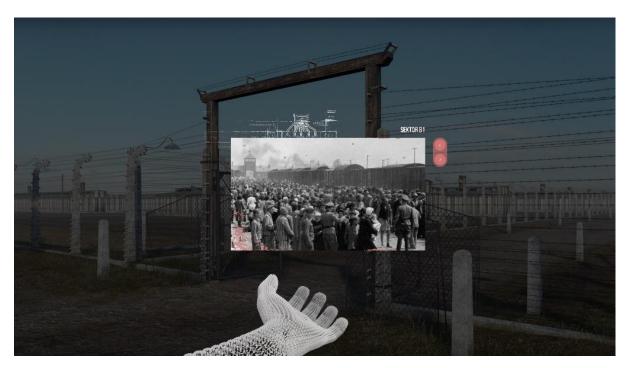
Pic. 7: The process of digital reconstruction of camp items is carried out in close cooperation with the Auschwitz-Birkenau State Museum employees and on the basis of the Museum's archival materials: on the right - an initial render of the object made on the basis of an archival photograph (on the right).

Courtesy of Real Invented Studio



Pic. 8: View of the Blockführerstube building, with the reconstructed area of the KL Auschwitz II-Birkenau ramp (working phase of the reconstruction) visible in the background. The pictogram informs the user about the audio sequence in which the narrator discusses a given view, object or sector.

Courtesy of Real Invented Studio



Pic. 9: The application will enable the transition between the historical sectors of the camp, the use of ABSM archival materials and provide a commentary prepared by the Museum employees.

Courtesy of Real Invented Studio

2.4 OTHER ACTIVITY

 Permanent exhibition at the State Museum at Majdanek and the Museum of the Former Extermination Camp in Sobibór

In 2020, the Foundation continued to transfer funds for the creation of a permanent exhibition in Sobibór. The funds used come from a separate donation by the Federal Republic of Germany and by the end of 2020, the amount of PLN 3,46 million was allocated for this purpose.

However, due to the pandemic, extension of the project completion period was necessary. The Foundation signed a relevant agreement on this matter with the German party. After these changes, the expected completion date for the exhibition and promotional activities is 2021. The amount to be spent for this purpose in 2021 is set at PLN 274,1 thousand.

3.1 INTRODUCTION

According to the Financial Statements the Foundation's balance sheet total as of the end of 2020 amounted to PLN 696,72 million compared to PLN 516,43 million in 2019.

The Perpetual Capital, whose book value as of the of 2020 amounted to PLN 607,39 million, represents 87% of the Foundation's assets. The Foundation's remaining assets comprise, in large part, profits from previous years and unrealised exchange differences. As of the end of 2020 the amount of PLN 533,65 million, comprising the larger share of the Perpetual Capital, was invested in debt instruments (bonds). The remaining part of the capital and realised gains from previous years were invested in short-term Treasury bonds or bank deposits.

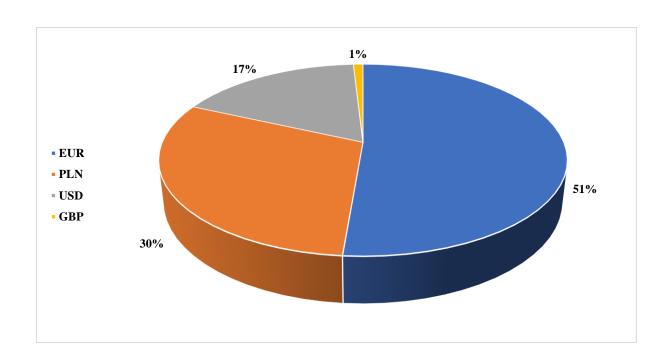
Despite falling interest rates, the Foundation's capital invested in the bond portfolio yielded an almost 3% ROI in 2020. Expecting the interest rates to remain low, with the support of the Financial Committee, the Foundation's Management Board has developed a new investment strategy which – after its implementation in 2021 – will allow for obtaining income necessary for continued financing of conservatory work in the Auschwitz-Birkenau State Museum without the necessity to decrease their pace or scope.

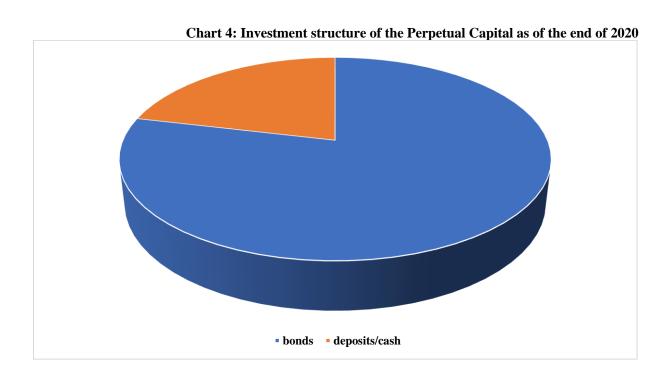
3.2 PERPETUAL CAPITAL

The charts below present selected important issues related to the structure and management of the obtained Perpetual Capital.



Chart 3: Currency structure of the Perpetual Capital as of the end of 2020





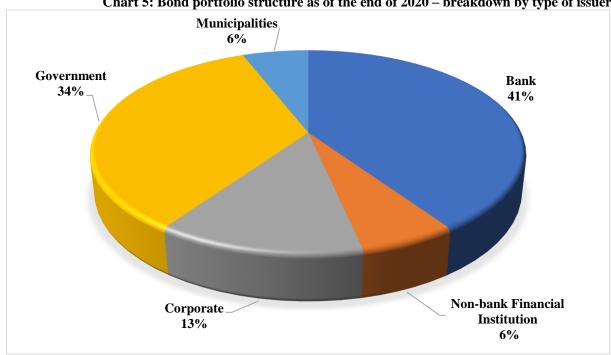


Chart 5: Bond portfolio structure as of the end of 2020 – breakdown by type of issuer

3.3 DONORS

Last year Ireland and Portugal decided to increase their share in the Perpetual Capital, donating 10,000 euro each to the Foundation.

In relation to the 75th anniversary of the liberation of the Auschwitz-Birkenau concentration camp, Monaco decided to increase its contribution by 50,000 euro. We also welcomed the decision of the Italian government to allocate 500,000 euro for the purpose of saving the heritage of the Memorial Site. During the COVID-19 pandemic, when all countries were focused on responding efficiently to its effects, the government of the Netherlands informed the Foundation about making a one-million-euro donation (which was a 2.5 increase compared to the Hague's first contribution). The above-mentioned anniversary was also when the American administration revealed its two-million-dollar donation for the Foundation's activity.

As a result of close cooperation with the Auschwitz-Birkenau Memorial Foundation, with its registered office in New York, the Perpetual Capital saw numerous new contributions amounting to over 800,000 USD from Ronald S. Lauder, the so-called Second Generation donors led by Ulrika and Joel Citron, Friends of the United States Holocaust Memorial Museum in Washington, and many other outstanding donors. One particular success of the American organisation was the creation of yet another Pillar of Remembrance, this time in Philadelphia, where a group of philanthropist families have declared to support the Foundation by donating 1,000,000 USD. Establishment of the Toronto Jewish Community Pillar of Remembrance was also finalised following the decision of Linda Frum and Howard Sokolowski to double their earlier declared financial contribution.

In mid-2020 in Warsaw, an agreement on the increase of the German contribution to the Perpetual Capital from 60 to 120 million euro was signed. This event was organised under strict sanitary regime with the participation Piotr M. A. Cywiński, President of the Foundation, and Heiko Maas, Minister of Foreign Affairs of the Federal Republic of Germany.

It should also be noted that the Foundation has received various forms of support from the following companies and entities: Deloitte (accounting and consulting), KPMG (audit and consulting), Kancelaria Rymarz&Zdort (legal support), BNP Paribas Group (holding of financial assets) and the Jewish Religious Community (rental of office space).

Table 7: Contributions to the Perpetual Capital received in 2020 – breakdown by donors

DONOR	DONATION CURRENCY	DONATION AMOUNT	DONATION AMOUNT IN PLN
Netherlands	EUR	1,000,000.00	4,441,700.00
Ireland	EUR	10,000.00	44,534.00
Monaco	EUR	50,000.00	215,170.00
Germany	EUR	28,860,782.00	128,179,949.96
Portugal	EUR	10,000.00	45,272.00
USA	USD	2,000,000.00	7,731,600.00
Great Britain	GBP	1,000,000.00	4,876,100.00
City of London	GBP	300,000.00	1,542,120.00
Italy	EUR	375,000.00	1,681,612.50
Binah Charitable Foundation (TJC)*	USD	76,511.09	290,887.51
The Lawrance and Judith Tanenbaum Foundation (TJC)	USD	37,878.79	142,462.13
The Associate Distance Managinal Francisco	EUR	143,529.10	3,469,985.10
The Auschwitz-Birkenau Memorial Foundation	USD	672,140.82	
The Linda Frum Howard Sokolowski (TJC)	USD	74,571.22	291,446.70
Peerage Realty Partner Inc. (TJC)	USD	75,148.42	288,314.43
Ev. Kirchengem. Ober-Ramstadt	EUR	114.87	491.57
Evluth. Kirchenkreisverband Osnabruck-Stadt und -Land	EUR	173.01	787.28
Alan Greenberg (TJC)	USD	37,263.38	138,999.86
Od	EUR	1,249.35	5,542.15
Others	PLN	11,211.47	11,211.47
TOTAL			153,398,186.66
		*TJC - Toronto Je	ewish Community

4. PLANS FOR THE NEXT YEAR

Efforts undertaken in previous years and continued in 2021 aim to ensure a stable source of financing for conservation works at the Memorial Site, in line with the long-term financial schedule of the MPP. Therefore, fundraising activities will be continued, the aim of which is to maximize the level of Perpetual Capital, and maintain it at least at the level of EUR 176 million. The new investment strategy, verified in accordance with the recommendation of the Financial Committee, is to ensure the necessary ROI on the Perpetual Capital while maintaining the security of the invested funds. It is a very important issue, especially in view of a series of changes in domestic and global financial markets. We cooperate with the following financial institutions: PKO BP, PEKAO SA, Rabobank, BNP Paribas Fortis, BNP Paribas Bank Polska S.A., DZ Bank and Credit Agricole Bank Polska S.A.

It is worth noting here that the expenditure of funds for conservation works in 2021 is planned in the amount consistent with the "Estimated schedule of the MPP for 2019-2043", i.e. a total amount of approximately PLN 19,75 million. The ROI on the Perpetual Capital investment is expected at the level of PLN 18,7 million. The difference will be covered from the cash reserve held by the Foundation, derived from the profits from the Perpetual Capital from previous years, which have not yet been spent on conservation works (this reserve at the beginning of 2021 was worth over PLN 24 million).

As regards statutory activities devoted to education, the key will be close cooperation with the International Centre for Education about Auschwitz and the Holocaust (ABSM) aimed at establishing common goals in the new, post-pandemic reality, including defining the content and methodology of effectively influencing recipients via the Internet, and building infrastructure to enable development of programmes aimed at educational institutions all over the World.

Preparation of innovative educational solutions will require closer cooperation with existing NGOs working in this field, including the Auschwitz-Birkenau Memorial Foundation.



Pic. 10: Museum Auschwitz-Birkenau after re-opening in the summer 2021.

Table 8: Administrative costs (budget of the Foundation's office): PLN 1,62 million

CATEGORY	PLAN FOR 2021
Personnel salaries	920,000.00
External Employees	165,000.00
Accounting	0.00
External audit	0.00
Legal support	500.00
Office rent	148,500.00
Prepaid medical care	31,000.00
Business travel	170,000.00
Publications and informative material	50,000.00
Postal and courier services	5,000.00
Meetings of Foundation's bodies	51,000.00
Business meetings	15,000.00
Trainings	50,000.00
Bank charges	16,000.00
TOTAL	1,622,000.00

5. ANNEXES

$\label{lem:annex} \textbf{Annex}~\textbf{A}-\textbf{Members}~\textbf{of}~\textbf{the}~\textbf{Auschwitz-Birkenau}~\textbf{Foundation}~\textbf{Council},\\ \textbf{Management}~\textbf{Board}~\textbf{and}~\textbf{Financial}~\textbf{Committee}$

COUNCIL OF THE AUSCHWITZ-BIRKENAU FOUNDATION
Marek Zając (Chairman)
Marcin Barcz
Dr Eleonora Bergman
Piotr Kadlčik
Jacek Kastelaniec
Serge Klarsfeld
Prof. Edward Kosakowski
Prof. Paweł Machcewicz
Zbigniew Nosowski
Jürgen Rüttgers
Archbishop Grzegorz Ryś
Józef Wancer
Henryk Wujec (d. 15 August 2020)
MANAGEMENT BOARD OF THE AUSCHWITZ-BIRKENAU FOUNDATION
Dr Piotr M. A. Cywiński (President)
Łukasz Rozdeiczer - Kryszkowski (Vice-President)
Wojciech Soczewica (Director General)
Elwir Świętochowski (Financial Director)
FINANCIAL COMMITTEE
Józef Wancer (Chairman)
Dr Alfred Finz
Włodzimierz Grudziński
Prof. Dr Peter Hommelhoff
Antoni F. Reczek
Ekkehard Thiesler
Claude Trink

 $\label{eq:contraction} \textbf{Annex}~\textbf{B}-\textbf{Representatives}~\textbf{of}~\textbf{Donor}~\textbf{Countries}, \textbf{members}~\textbf{of}~\textbf{the}~\textbf{International}~\textbf{Committee}$

INTERNATIONAL COMMITTEE		
MR/MS	COUNTRY	
Her Excellency Ana Maria Ramirez	Republic of Argentina	
His Excellency Lloyd David Brodrick	Commonwealth of Australia	
Ms Hannah Lessing	Republic of Austria	
His Excellency Hassan Aziz Hasanov	Republic of Azerbaijan	
His Excellency Luc Jacobs	Kingdom of Belgium	
His Excellency Emil Savov Yalnazov	Republic of Bulgaria	
His Excellency Ivan Jestřáb	Czech Republic	
His Excellency Petros Kestoras	Republic of Cyprus	
Ms Keit Pentus-Rosimannus	Republic of Estonia	
His Excellency Juha Ottman	Republic of Finland	
His Excellency Frederic Billet	French Republic	
Mr Georgios Kyriakopoulos	Hellenic Republic	
His Excellency Ilia Darchiashvili	Georgia	
His Excellency Francisco Javier Sanabria Valderrama	Kingdom of Spain	
Her Excellency Emer O'Connell	Ireland	
Mr Avner Shalev	State of Israel	
Her Excellency Leslie Scanlon	Canada	
Mr Dainius Junevičius	Republic of Lithuania	
His Excellency Paul Schmit	Grand Duchy of Luxembourg	
His Excellency Frédéric Labarrère	Principality of Monaco	
Her Excellency Daphne Bergsma	Kingdom of the Netherlands	
His Excellency Arndt Freytag von Loringhoven	Federal Republic of Germany	
Mr Jens-Christian Wagner	Federal Republic of Germany	
His Excellency Anders Eide	Kingdom of Norway	
Her Excellency Mary Thurston	New Zealand	
His Excellency Luís Cabaço	Portuguese Republic	
Mr Aleksander Shkolnik	Russian Federation	
His Excellency Andrej Droba	Slovak Republic	
Ms Cherrie Daniels	United States of America	
His Excellency Jürg Burri	Swiss Confederation	
Mr Stefan Andersson	Kingdom of Sweden	
His Excellency Tunç Üğdül	Republic of Turkey	
Mr Vince Szalay-Bobrovniczky	Hungary	
Lord Eric Pickles	Great Britain and Northern Ireland	
His Excellency Aldo Amati	Italian Republic	

Annex C – List of resolutions adopted by the Foundation's Council and Management Board RESOLUTIONS OF THE FOUNDATION'S COUNCIL

NO.	DATE	CONTENT	PROCEDURE
1/2020	24.01.2020	Appointment of a member of the Foundation's Council (Archbishop G. Ryś)	by circulation
2/2020	11.02.2020	Selection of the statutory auditor to audit the Foundation's financial for 2019-2021	by circulation
3/2020	09.04.2020	Dismissal of members of the International Committee (re: Australia, France, the Netherlands, USA, Monaco)	by circulation
4/2020	09.04.2020	Appointment of members of the International Committee (re: Australia, France, the Netherlands, USA, Monaco, Spain)	by circulation
5/2020	25.06.2020	Appointment for the new term of office of a member of the Foundation's Council (M. Barcz)	by circulation
6/2020	16.09.2020	Approval of the Substantive Report on the Foundation's activity for 2019	at a meeting
7/2020	16.09.2020	Approval of the Financial Statement of the Foundation for the year 2019	at a meeting
8/2020	16.09.2020	Approval of the annual action plan of the Foundation and the financial plans for 2019	at a meeting
9/2020	16.09.2020	Granting a vote of approval for the discharge of duties of the President of the Management Board in 2019 - P. Cywiński	at a meeting
10/2020	16.09.2020	Granting a vote of approval for the discharge of duties of the Vice-President of the Management Board in 2019 - R. Pióro	at a meeting
11/2020	16.09.2020	Granting a vote of approval for the discharge of duties of the Vice-President of the Management Board in 2019 - Ł. Rozdeiczer	at a meeting
12/2020	16.09.2020	Granting a vote of approval for the discharge of duties of the Director General in 2019 - W. Soczewica	at a meeting
13/2020	16.09.2020	Granting a vote of approval for the discharge of duties of the Financial Director in 2019 - E. Świętochowski	at a meeting
14/2020	16.09.2020	Dismissal of members of the International Committee (re: Slovakia)	at a meeting
15/2020	16.09.2020	Appointment of members of the International Committee (re: Slovakia)	at a meeting
16/2020	16.09.2020	Appointment of a member of the Management Board for three years (P. Cywiński)	at a meeting
17/2020	16.09.2020	Appointment of a member of the Management Board for three years (Ł. Rozdeiczer)	at a meeting
18/2020	16.09.2020	Renewal of the term of office for five years in the Financial Committee (J. Wancer as Chairman)	at a meeting
19/2020	16.09.2020	Renewal of the term of office for five years in the Financial Committee (W. Grudziński)	at a meeting
20/2020	16.09.2020	Renewal of the term of office for five years in the Financial Committee (C. Trink)	at a meeting
21/2020	16.09.2020	Renewal of the term of office for five years in the Financial Committee (E. Thiesler)	at a meeting
22/2020	16.09.2020	Renewal of the term of office for five years in the Financial Committee (A. Finz)	at a meeting
23/2020	16.09.2020	Renewal of the term of office for five years in the Financial Committee (P. Hommelhoff)	at a meeting
24/2020	16.09.2020	Renewal of the term of office for five years in the Financial Committee (A. Reczek)	at a meeting
25/2020	16.09.2020	Appointment of a member of the Foundation's Council (J. Kastelaniec)	at a meeting
26/2020	13.10.2020	Dismissal of members of the International Committee (Germany, Luxemburg, Norway, Lichtenstein)	by circulation
27/2020	13.10.2020	Appointment of members of the International Committee (Germany, Luxemburg, Norway, Lichtenstein)	by circulation

RESOLUTIONS OF THE FOUNDATION'S MANAGEMENT BOARD

NO.	DATE	CONTENT	PROCEDURE
1/2020	27.02.2020	Allocation of the 2019 profit (ROI) from the Perpetual Capital for conservatory work of the Memorial Site	at a meeting
2/2020	31.03.2020	Allocation of the 2019 profit (ROI) from the Perpetual Capital for conservatory work of the Memorial Site	at a meeting
3/2020	31.03.2020	Approval of the Foundation's administrative budget for 2020	at a meeting
4/2020	31.03.2020	Commencement of the Auschwitz-Birkenau Foundation's educational activity	at a meeting
5/2020	20.04.2020	Support for the works under the Master Plan for Preservation from the Auschwitz-Birkenau State Museum in connection with the COVID-19 pandemic	at a meeting